



## Justice Data Management in Iraq

### PROGRESS REPORT April 2013 – June 2013

#### 3<sup>rd</sup> Quarter 2013

<b>Project Duration:</b>	March 2012 - March 2014
<b>Reporting period:</b>	July 2013 – September 2013
<b>Project Budget:</b>	US \$3.8 million



## Executive Summary:

### Background:

The US Department of State Bureau for International Narcotics and Law Enforcement (INL) has been supporting Justice Integration efforts since 2005 through the Iraqi Justice Integration Project (IJIP) which ended in 2011. During the same year, INL approached UNDP to implement the next phase of this project. Given its experience and expertise working on judicial reform in Iraq, UNDP felt it was in position to take this project forward. Following the draft of a concept note, a project document was developed in close coordination with key stakeholders.

The aim of this project is to further enhance the capacity of justice institutions in Iraq to 'integrate' data, that is, to exchange data between justice institutions in a timely, secure, accurate and verifiable way.

The project will provide capacity building support to the Inter-Agency Working Group (IAWG), and to the members of this group. The IAWG, which is composed of heads of IT departments from all relevant ministerial departments and judiciary institutions is responsible for development and further expansion of Iraqi Justice Integration project (IJIP) as a national system for criminal justice data management as the system is maturing. The committee acts as the project board in cross-ministry issues

To enhance the capacity of justice institutions in Iraq to 'integrate' data UNDP envisage the following steps:

1. The first step will be to undertake a justice data exchange needs assessment that will enable the project partners to take stock of efforts and progress to date for justice data integration.
2. Based on the justice data exchange needs assessment, and the sample data exchange system architecture (provided to UNDP by the Interagency Working Group and INL), UNDP will support the HJC, MOI and MOJ and MoLSA to review their database applications for compliance with the agreed system architecture, to enable each institution to participate effectively in the Justice Data Exchange.
3. Also, based on the justice data exchange needs assessment mentioned above, UNDP will support the IAWG to develop and implement a comprehensive justice integration strategy and implement a pilot integration project (Phase 1), to enable the justice institutions to effectively participate in data exchange. While the focus will be initially on establishing the capacity of the key institutions (HJC, MOJ, MOI, MoLSA), representatives of other institutions may also be included in training courses, subject to availability. Training courses will be held in Baghdad wherever feasible, and will be monitored by UNDP staff.



4. Once the technical operations of the justice data exchange and supporting policies and procedures are agreed via the Interagency Working Group, UNDP will support the Interagency Working Group to establish Phase 1 of the justice data exchange model, to exchange data between the HJC, MOI, MoLSA and MOJ.
5. UNDP will support the Interagency Working Group and all relevant institution to monitor the operation of the Justice Data Exchange, including conducting audits to assess data quality and identify issues relating to the exchange process and compliance with agreed policies.

#### Project Expected Outputs and Activities:

##### **Output I. The Institutional Framework for Enhanced Interagency Coordination for Justice Integration in Iraq is strengthened**

- Knowledge transfer and orientation for relevant stakeholders on Integrated Justice.
- Coordination and institutional interagency mechanisms proposed and enhanced for justice data integration in Iraq
- Exposure visit to regional and international location for IWG and key staff.
- Capacity assessment and design of training plan of selected members of IAWG.

##### **Output III. The data exchange strategy is piloted and implemented.**

- Support the IAWG to establish and maintain a pilot justice data exchange to facilitate data exchange among stakeholders
- Capacity Development for stakeholders on maintaining and expanding the justice integration model

##### **Output IV. Management**

#### Achievements towards the Outputs During the Current Reporting Quarter:

##### **Achievements towards outputs I, III and IV:**

As planned during the 2<sup>nd</sup> Quarter 2013, the 3<sup>rd</sup> Quarter of 2013 was mainly to continue the large-scale procurement process to finalize the Request for



Proposal (RFP) UNDP, in close coordination and engagement with the Inter-Agency Working Group (IAWG), the UNDP procurement and technical evaluation committee conducted the evaluation of the RFP submissions. Five international companies submitted their technical and financial proposals. Four out of five companies were technically qualified as per UNDP's detailed evaluation criteria.. Out of the evaluation process that lasted three weeks, one company was recommended by the evaluation committee. UNDP Country Office submitted its evaluation findings for review and approval by the Advisory Committee on Procurement (ACP) at the UNDP Headquarter level. The purpose of the ACP review is to conduct a final overview and quality assurance for the recommendation made by the Country Office procurement evaluation committee. ACP is also expected to approve/disapprove the request of the evaluation committee to negotiate the financial offer of the winning bidder, in order to adjust the offer against the available project budget. The winning bidder/company is expected to implement the above-mentioned RFP within eight months as laid out by the RFP Terms of Reference, in addition to providing 12 months of support to the installed data system.

On August 26, 27 and 28 2013, UNDP met IAWG key stakeholders to discuss the outcome of the RFP competitive evaluation and to prepare for the data center installation as planned in the RFP. The attached is the minutes of meeting agreed with IAWG and action plan adopted to pave the way for the winning bidder and to facilitate its implementation plan.

The IAWG stakeholders agreed on the following:

- Specified the geographic locations of the two data centers (the main and the alternate data centers). The options included: 1) Al-Allawi center at the Ministry of Telecommunication, 2) Al-Bab Al-Sharqi center at the Iraqi Public IT Commission, and 3) Al-Salehiyah at the Criminal Record Directorate. The decision to select two locations out of the three-above would be left to the company and IAWG to decide at the beginning of contract.
- Determined the training venues, personnel and technical staff who will take part in the implementation stage from the IAWG part, and in cooperation with the company team.
- Agreed to coordinate with the Ministry of Interior throughout the implementation process.
- Agreed on mechanisms to facilitate the import of equipment and software items needed for the data centers.



- Created a coordination mechanism to work directly with the company on the project site(s).
- Agreed on sustainability factors and a hand over mechanism from the company.
- Agreed to expedite the process of issuing the legislative decree needed to cover the functions and mandate of the data centers.
- Agreed to dedicate a budget line from each IAWG stakeholder for training purposes in relation to maintain the data center and its management.

It is worth mentioning that the IAWG started to substantively and technically engage its members into the implementation of the project activities at the middle and micro levels. IAWG issued a number of internal decisions that support the decentralization of data management, which will assist the implementing company and UNDP throughout the implementation phase (the first eight months + 12 months technical support). The implementation plan is fully details in the company proposal against the announced Request for Proposal.

The Chairman of IAWG, in his capacity as a General-Director of the Public Telecommunication Company, has also dedicated a technical team to resolve telecommunication challenges that may arise throughout the implementation stage.

The winning bidder is due to be announced once UNDP HQ (ACP) gives UNDP Country Office the clearance to negotiate the contract with the winning bidder. This is expected to be finalized between the end of October and the first week of November.

The project, as anticipated through the RFP, is planned to be implemented over eight months (installation and basic training) + twelve months for support, maintenance and hand over. The start date is dependent on when UNDP HQ (ACP) reverts back to UNDP Country Office with necessary feedback, which is anticipated during the first two weeks of November 2013.

#### **Output IV. Management**

UNDP closely engaged INL colleagues in Baghdad, as demonstrated by their attendance to the above mentioned meeting, as well as others with UNDP management and project staff.

**Plans for 4<sup>th</sup> Quarter (October, November and December 2013):**



- Issuance of a legislative/Executive decision to govern the work of the data management and integration system.
- Announce the winning bidder for the RFP, negotiate and issue contract.
- Contractual arrangement with the winning bidder as a result of the RFP.
- Design and preparation for a learning/study tour for IAWG members to the USA.

#### Financial Reporting:

See attached financial report